

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Last Month (£m)	Cause of Variance	Action Required
Out of County	2.659	1.730	(0.929)	(0.509)	Following a request from the Out of County Management Board, several high cost placements have reduced with the continued involvement of Commercial and Clinical Solutions.	
Libraries, Culture and Heritage	2.895	2.866	(0.029)	(0.019)	There has been an in year adjustment to the book fund to address the Directorate budget overspend.	

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Leisure Services	4.194	5.176	0.982	0.978	<p>Leisure (pressure of £0.982m) There are a number of historic budget issues which also adversely effected the Leisure outturn position in 11/12.</p> <p>In line with the national picture, income from ice skating at Deeside Leisure Centre has reduced by £0.173m over the last 4 years, this is despite inflationary increases in admission prices and promotions.</p> <p>Three posts within Leisure Services are unbudgeted due to timing delays caused between the Leisure Services Restructure and the JEQ results, this amounts to £0.120m including on-costs.</p> <p>The following pressures have been identified during 2012/13:</p>	<p>A tariff review is being undertaken across the whole of Leisure Services.</p> <p>Work is being conducted to review operational efficiency and performance at all facilities.</p> <p>Following receipt of JEQ results:</p> <p>Analysis of affordability of proposed new staffing structures.</p> <p>Revisit organisational design principles.</p>

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					<p>The relocation of Leisure Services Staff to Deeside has assisted in making a significant saving from relocation (vacating Connah's Quay offices). However, this has increased occupancy costs for Leisure Services for cleaning, maintenance, mileage, telephones etc by £0.025m which is unfunded.</p> <p>A review of music licensing has identified additional liabilities resulting in a cost increase of £0.037m.</p> <p>Leisure centre income figures have not met those anticipated by the Alliance Business Plan. Future income projections are now based on actual income to date allowing for continued increases each month as facilities become more popular.</p>	<p>The in year recharges for these services are to be revisited and recharged accordingly.</p> <p>A budget pressure bid for this has been submitted for 2013/14.</p> <p>New processes for authorising expenditure have been implemented. Income figures will continue to be monitored closely. We are also hoping to implement P2P earlier than anticipated to introduce more controls on expenditure for 2013/14.</p>
Delegated Schools Budgets	78.018	78.018	0.000	0.000		

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School Improvement Service	11.134	11.077	(0.057)	0.062	<p>Early Years Efficiencies of £0.216m have been secured to assist the overall in year position including photocopying, travel and catering. The realignment of sustainability funding has resulted in fewer requests for emergency funding from nurseries and playgroups.</p> <p>SLAs (pressure of £0.167m) Following an agreement at DMT, budget holders have taken a number of measures to reduce expenditure in areas where schools have not taken up SLAs.</p> <p>School Improvement Service A number of minor efficiencies equating to £0.121m in total are projected. These relate to influencable expenditure on supplies and ICT and to recharges for staff seconded to the Welsh Government and RSEIS.</p>	Work is currently being undertaken to re-draft SLAs.

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					<p>Schools Related (£0.126m) Music Services are forecasting an overspend of £0.143m relating to staffing costs and loss of income. Minor other schools relating savings equate to £0.017m.</p> <p>ICT Unit/Strategy Performance and Improvement Unit The Directorate has reduced IT and Systems related expenditure on a one-off basis by £0.039m to assist in reducing the Directorate overspend.</p>	The Music Services project group has produced a report proposing an operational model for the service moving forward into 2013/14.
					<p>Non Delegated School Budgets A small overspend of £0.008m has arisen relating to non delegated budgets.</p> <p>Inclusion Service A minor overspend on the inclusion service of £0.018m has arisen at year end.</p>	A significant review of Inclusion budgets is continuing.

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Development & Resources	12.093	12.132	0.039	0.078	<p>Service Units (pressure of £0.002m) A pressure of £0.200m is currently anticipated on pupil benefits (free school meals and remissions) because of changes in the economic climate. A saving of £0.138m has been made on the Mobile Classroom budget. Minor reductions in other projected expenditure equating to £0.062m have also been made.</p> <p>Cymorth/Flying Start - efficiency of £0.106m A saving of £0.106m against Cymorth/Flying Start relates to some corrections to accounting arrangements and a small saving on the Childcare in Wales budget (£0.070m) and to vacancy savings made in the Children & Young People's Partnership Team (£0.020m). These savings have arisen because we've recharged an element of management and admin time to the Families First grant to utilise grant funding where there has been slippage on other projects. There are other minor savings of £0.016m</p>	Both elements of the budget are being carefully monitored and pressure bids have been submitted as part of the 2013/14 budget process.

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					<p>Student Transport - efficiency of £0.160m An efficiency of £0.160m is anticipated on Student Transport. The underspend relates to procurement/contract savings and local bus service reallocation. A review of Student Transport budgets is ongoing to analyse which elements of the savings relate to specific contracts negotiated by the procurement unit so that budgets can be adjusted accordingly. £0.180m has been carried forward to 2013/14 as reported at period 11.</p> <p>Facility Services - pressure of £0.445m The Catering Service is developing radical proposals to modernise via projects such as on-line payments for parents, rebranding, targeting increased take-up strategies, improved/themed menu's, cost reduction/procurement. The draft APSE review has be used to form the basis of this strategy.</p>	<p>Service needs to continue to implement the agreed strategy for efficiencies.</p>

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					<p>The Cleaning Service is unable to recover the surplus generated from the Law Courts contract and some other smaller sites. A large income target still exists which is unattainable with a lower level of cleaning activity taking place.</p> <p>Youth Service The Youth Service has reduced projected expenditure across all areas by £0.037m.</p> <p>Management & General Admin - efficiencies of £0.105m The majority of the projected underspend on Management & General Admin relates to the insurance claims budget as claims have been lower than anticipated towards year end. The remainder relates to minor variances.</p>	This is the subject of management action and service redesign and a budget pressure bid for 2013/14.
Total :	110.993	110.999	0.006	0.590		